







Bruce DowningPresident Tunnelling Association of Canada



Agenda

Welcome & Introductions	Bruce Downing				
Acceptance of the 2025 AGM Agenda & 2024 AGM Minutes (Motion)	Bruce Downing				
President's Report	Bruce Downing				
Treasurer's Report - Approval of Audited Financial Statements (motion) - Approval of Proposed 2026 Budget (motion)	Andrew Caruana				
2026 TAC Officer Election and Board of Directors (motion)	Erik Eberhardt				
Final 2025 Workshop Update	Seamus Tynan & Nichole Boultbee				
WTC 2026 Update	André Rancourt				
Young Professional Think Deep Programme (YPTDP)	Andre Solecki				
Regional Reports	Jason Mann, André Rancourt & Jean Habimana				
Young Members Report	Dani Delaloye				
Scholarship Committee Update	Glenn Mongillo				
Communications Committee Update	Andrew Caruana				
Tunnelling Magazine Update	Bruce Downing				
Tunnel Database Project Update	Andre Solecki				
Mentorship Pilot Program	Dani Delaloye				
Membership Report 2024 and Targets for 2025	Glenn Mongillo				
Other Business & Closing Remarks	Bruce Downing				



Motion to Approve the 2025 Agenda

Motion: to approve the 2025 AGM Agenda



Do you vote to approve the 2025 AGM agenda?



Minutes of the 2024 AGM

The draft minutes of the October 6, 2024, Tunnelling Association of Canada Annual General Meeting are posted on the TAC website and accessible via this link.

Motion: to approve the minutes from the 2024 AGM as presented





Do you vote to approve the 2024 AGM minutes?



President's Report

- 2024/2025 another very successful year for TAC.
- TAC2024 Montreal one or TAC's most successful conferences ever. Four highly successful conferences in a row
- WTC2026 Planning proceeding well record abstract and paper submissions.
- WTC2026 related activities ITA-CET course, Think Deep program, etc.
- The inaugural Tunnel Safety Workshop Nov 16-18, 2025.
- Increased communication (newsletters, social media presence and expanded *Canadian Tunnelling* magazine).
- Ongoing improvements to Tunnelling Project Dashboard
- Regional/Chapter activities Vancouver, Edmonton/Calgary, Toronto, Montreal,
- Mentorship program pilot project
- Other ongoing activities (Scholarships, EIC engagement, etc),



President's Report

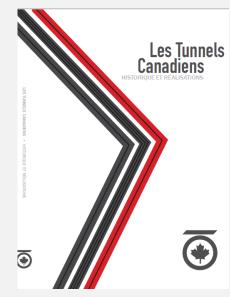
- Engineering Institute of Canada 2025 Awards (April 2025, Ottawa).
- TAC Continues to receive recognition at this prestigious ceremony. This year's TAC award recipients included John Bianchini (Hatch CEO) who received the Julian C Smith Award.
- Also Past President Rick Staples and myself were recognized as EIC Fellows.
- ITA
- TAC Continues it's involvement, with Rick Lovat serving on ExCo and TAC continuing involvement with the Nordic Forum and other
- ITA Working Groups TAC has representatives on most working groups,



Special Projects















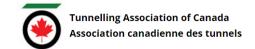






President's Report

Officers	Directors	Redstone Staff
Bruce Downing - President	Nichole Boultbee – Regional Director, B.C	Adena Goldberg – Account Lead
Erik Eberhardt – Immediate Past President	Mohammed Al-Bataineh – Regional Director, Alberta	Patrisha Alban – Membership Coordinator
Jason Mann – Vice President West	Dan Ifrim – Regional Director, Ontario	Rohit Malik – Head of Finance
Andre Rancourt – Vice President East, WTC OC	Jean Habimana – Regional and Membership Director, Quebéc and Maritimes	Angeline Seepersaud – Accountant
Andrew Caruana – Treasurer, WTC OC	Paul Cott	Olivia laboni – Marketing & Communications
Andre Solecki - Secretary	Claudia Hernandez - WTC OC	Grace Zhou – Event Coordinator
Rick Lovat – TAC Advisor	Glenn Mongillo – Scholarship Committee and TAC Awards	Chantelle Bonham – Conference Manager
	Seamus Tynan - Health and Safety Working Group and Workshop Co-Chair	
	Dani Delaloye	
	Walter Milani – WTC OC	

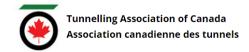






TAC Treasurer Update

TAC welcomes Andrew Caruana as Treasurer and thanks Michelle Richards for her years of service



TUNNELLING ASSOCIATION OF CANADA/ASSOCIATION CANADIENNE DES TUNNELS

STATEMENT OF FINANCIAL POSITION

As at December 31, 2024

	2024	2023
	\$	\$
ASSETS		
Current		
Cash	416,030	224,260
Short term investments	400,000	200,000
Accounts receivable	2,410	26,861
Prepaid Expenses	178,884	25,845
WTC2026 seed funding	691,269	-
	1,688,593	476,966
Long term		
Long term investments		200,000
	1,688,593	676,966
LIABILITIES		
Current		
Accounts payable and accrued liabilities	305,485	74,024
Sales tax payable	7,004	32,042
Deferred revenue	765,960	118,576
	1,078,449	224,642
NET ASSETS	610,144	452,324
	1,688,593	676,966

TUNNELLING ASSOCIATION OF CANADA/ASSOCIATION CANADIENNE DES TUNNELS

STATEMENT OF REVENUES AND EXPENDITURES

For the year ended December 31, 2024

	2024	2023
	\$	\$
REVENUES		
Conference, sponsorships and workshop	774,986	826,151
Membership fees	104,145	86,603
Interest and other	19,084	22,635
Chapter event revenues	20,947	13,235
	919,162	948,624
EXPENDITURES		
Conference	560,404	662,800
National office overhead	36,230	74,905
Professional fees	74,161	61,250
Chapter and other events	40,783	47,699
Scholarships and awards	34,748	30,069
Tunnelling magazine	15,016	15,792
Tunnelling database project	-	15,644
History book project	-	2,868
	761,342	911,027
EXCESS OF REVENUES OVER EXPENDITURES	157,820	37,597

Approval of Audited Financial Statements

Motion: to approve the 2024 TAC Audited Financial Statements





Do you vote to approve the 2024 TAC Audited Financial Statements



2025 Year to Date Budget vs Actuals and Year-End Forecast

TUNNELLING ASSOCIATION OF CANADA

Statement of Operations Actuals vs Budget & Year End Forecast January to October 2025

January to October 2023	2025 Jan-Dec Budget (Approved) 2025 Year-To-Date Actuals Jan-Oct		2025 Year-end Forecast		
Revenue					
Membership Dues	\$ 93,763	\$	90,687	\$	93,763
Investment Income	\$ 10,464	\$	13,353	\$	15,353
TAC Workshop Revenue 2025	\$ 250,000	\$		\$	201,250
Chapter and Other Events	\$ 30,950	\$	24,137	\$	30,950
Miscellaneous	\$ 340	\$	592	\$	592
TAC History Book - Sponsorship, Sales and Art Prints	\$ 900	\$	200	\$	800
Total Revenue	\$ 386,417	\$	128,969	\$	342,708
Expenses					
TAC Administration (Contract services)	\$ 71,571	\$	63,596	\$	77,450
TAC Workshop Expenses	\$ 225,000			\$	347,330
Professional Services (audit)	\$ 6,000		150	\$	6,000
ITA & EIC Membership	\$ 6,500	\$	8,133	\$	8,133
ITA Delegate travel	\$ 5,500	\$	5,537	\$	5,537
Website	\$ 8,000	\$	6,445	\$	8,000
Board and Chapter Exec Meetings	\$ 500	\$		\$	500
Office (Supplies, Telephone, etc)	\$ 3,000		2,256	\$	3,000
Advertising & Promotion	\$ 3,500	\$	7,167	\$	7,632
Printing & Postage	\$ 300	\$	150	\$	300
Bank Charges	\$ 1,000	\$	813	\$	1,000
Merchant fees	\$ 3,100	\$	2,238	\$	3,100
Insurance & Business Registrations	\$ 400	\$	578	\$	578
TAC Scholarships and Travel	\$ 10,000	\$	8,416	\$	10,000
TAC Awards	\$ 4,700	\$	4,987	\$	4,987
Awards Video Production	\$ 18,000	\$		\$	18,000
Chapter and Other Events	\$ 63,750	\$	38,903	\$	55,000
TAC Tunnel Database Special Project	\$ 5,000	\$	14,010	\$	14,010
EDI Committee	\$ 700	\$	5,719	\$	5,719
Young Members	\$ 1,500	\$		\$	1,500
Special Projects	\$ 10,000	\$		\$	10,000
Canadian Tunnelling Journal Project	\$ 16,540	\$	16,900	\$	16,900
Total Expenses	\$ 464,561	\$	185,999	\$	604,676
Revenue over Expenses	\$ (78,144)	\$	(57,030)	\$	(261,968)

2026 Approved Budget

Tunnelling Association of Canada Association Canadienne des Tunnels Approved Budget 2026

	2025 Budget & Forecast Year End				2026	
Details		Budget Forecast			Budget	
Revenue	_		-			
Membership Dues	\$	93,763	6	93,763	\$	93,79
Investment Income	\$	10,464		15,353		67
TAC Workshop	\$	250,000		201,250		175,00
WTC2026	\$	250,000	\$	201,250		5,702,43
Chapter and Other Events	\$	30,950	\$	30,950	\$	33,38
	\$		\$		\$	
Miscellaneous TAC History Book - Sponsorship, Sales and Art Prints	\$	340 900		592 800		34 80
	_				_	
Total Revenue	\$	386,417	*	342,708	>	6,006,42
	_		_			
Expenses			_			
TAC Administration (Contract services)	\$	71,571	\$	77,450	\$	75,99
TAC Workshop Expenses	\$	225,000	\$	347,330	\$	250,00
WTC2026 Expenses	\$	-	\$	-		4,963,7
Professional Services (audit)	\$	6,000	\$	6,000	\$	6,00
ITA & EIC Membership	\$	6,500		8,133		5,00
ITA Delegate travel	\$	5,500	\$	5,537	\$	2,00
Website	\$	8,000	\$	8,000	\$	8,00
Board and Chapter Exec Meetings	\$	500	\$	500	\$	50
Office (Supplies, Telephone, etc)	\$	3,000		3,000		3,00
Advertising & Promotion	\$	3,500	\$	7,632		3,5
Printing & Postage	\$	300	\$	300	\$	3
Bank Charges	\$	1,000	\$	1,000	\$	1,0
Merchant fees	\$	3,100	\$	3,100	\$	3,1
Insurance & Business Registrations	\$	400	\$	578	\$	4
TAC Scholarships and Travel	\$	10,000	\$	10,000	\$	10,0
TAC Awards	\$	4,700	\$	4,987	\$	4,70
Awards Video Production	\$	18,000	\$	18,000	\$	18,0
Chapter and Other Events	\$	63,750		55,000		77,2
TAC Tunnel Database Special Project	\$	5,000	\$	14,010	\$	5,00
EDI Committee	\$	700	\$	5,719	\$	7(
Young Members	\$	1,500	\$	1,500	\$	1,50
Special Projects	\$	10,000	\$	10,000	\$	10,00
Young Professional Think Deep Programme (YPTDP)	\$	-	\$	-	\$	60,00
Canadian Tunnelling Journal Project	\$	16,540	\$	16,900	\$	16,54
Total Expenses	\$	464,561	_	604,676		5,526,22
Revenue over Expenses	\$	(78,144)		(261,968)		480,19

Approval of Proposed 2026 Budget

Motion: to approve the TAC proposed 2026 budget





Do you vote to approve the TAC Proposed 2026 budget?







TAC 2025 Board

	NAME	POSITION	Responsibility	REGION	SECTOR	Company	TERMS*	TERM COMPLETION	ON BOARD SINCE
	Bruce Downing	Officer - President	ITA/Nordic Forum Rep, EIC Rep, Canadian Tunnelling EAB, WTC 2026 Committee	W	CS	WSP	2	DEC 31, 2027	JAN 1, 2010
တ	Erik Eberhardt	Officer - Immediate Past President	Award Committee Chair, Board Nomination Committee Chair, Canadian Tunnelling EAB, WTC 2026 Committee	W	AC	UBC	2	DEC 31, 2027	JAN 1, 2011
OFFICER	Jason Mann	Officer - VP, West	TAC Conferences, Canadian Tunnelling EAB, TAC/ITACET Training Course	W	CS	KGS	2	DEC 31, 2027	JAN 1, 2016
FF	Andre Rancourt	Officer - VP, East	WTC 2026 Chair	E	CS	Cima+	2	DEC 31, 2027	JAN 1, 2010
0	Andrew Caruana	Officer -Treasurer	Budget, Cash Management, Banking, WTC 2026 Committee	E	SP	S&L	1	DEC 31, 2027	JAN 1, 2019
	Andre Solecki	Officer - Secretary	By Laws Committee Chair, Governance, WTC 2026 Committee	E	CS	Hatch	2.5	DEC 31, 2026	JAN 1, 2019
	Vacant	Director						DEC 31, 2026	
	Nichole Boultbee	Director, British Columbia Region	EDI, 2025 Workshop	W	CS	Aldea	3	DEC 31, 2026	JAN 1, 2014
	Jean Habimana	Director, Quebec & Maritimes Region	WTC 2026 Committee, Canadian Tunnelling EAB, TAC 2024 Co-Chair	E	CS	Hatch	3	DEC 31, 2026	JAN 1, 2017
	Dani Delaloye	Director	EDI Chair, Young Members Canadian Tunnelling EAB		CS	MM	1	DEC 31, 2026	JAN 1, 2024
SS	Mohammed Al-Bataineh	Director, Alberta & Prairies Region			CS	SMA	1	DEC 31, 2025	JAN 1, 2022
TOR	Glenn Mongillo	Director	Awards Committee	E	SP	DynaMEK	1	DEC 31, 2025	JAN 1, 2022
DIREC	Leila Sunderani	Director	Scholarship Committee Chair	E	CS	GHD	1.5	DEC 31, 2025	JAN 1, 2020
₫	Walter Milani	Director	WTC 2026 Committee	Е	CL	Metrolinx	1	DEC 31, 2025	JAN 1, 2024
	Dan Ifrim	Director, Ontario Region	Membership, Canadian Tunnelling EAB, WTC 2026 Committee	Е	CS	Hatch	2.5	DEC 31, 2027	JAN 1, 2019
	Claudia Hernandez	Director	NTC 2026 Committee		SP	Geoform	1	DEC 31, 2027	JAN 1, 2025
	Paul Cott	Director	Safety Committee		СТ	NTC	1	DEC 31, 2027	JAN 1, 2025
	Seamus Tynan	Director	Safety Working Group Chair	E	СТ	Tydon	4	DEC 31, 2024	JAN 1, 2015



Nominating Committee

6.02 Election, Appointment and Term

 The nominating committee shall be comprised of three (3) members. All members of the nominating committee shall be Corporate Members, Individual or Retired Members of the Corporation. The chair shall be the immediate past president. Other members of the nominating committee shall be appointed by the Directors.

Nominating Committee

- Erik Eberhardt, Chair Immediate Past President
- Bruce Downing President
- Jason Mann VP West
- Rick Lovat Advisor



2026 Proposed Slate - Directors

4.01 Election and Term

- Nominees for Director positions shall be solicited from the membership.
- The nominating committee shall submit the slate of nominees for Special Resolution by the Board of Directors.
- The slate of nominees selected by the nomination committee and Directors shall be submitted to the entire membership with the notice of the AGM.
- Additional nominees may be submitted by written notice by 5 or more members, together
 with the written agreement of the nominee(s), at least 5 days prior to the AGM.
- If additional nominations are received, an election will be held by ballot for those positions for which the additional nominations are received.
- Terms of Directors shall be staggered to provide continuity, overlap and diversity. There
 are no restrictions on the number of terms a Director can hold.



2026 Proposed Slate - Directors

Motion (as recommended by Board):

- •Reappoint Mohammed Al-Bataineh as Director
- •Reappoint Walter Milani as Director
- •Reappoint Glenn Mongillo as Director
- •Reappoint Leila Sunderani as Director
- Appoint Greg Emslie as Director (new)



2026 TAC Board of Directors Slate - Election

The Board motioned and approved the following slate for the director positions whose terms are ending. This was sent to membership with the announcement of the AGM.

Motion: to approve the 2026 TAC Board of Directors slate as presented





Do you vote to approve the 2026 TAC Board of Directors slate as presented?



Final 2025 TAC Workshop Update Presented by: Seamus Tynan, TAC Director Tunnelling Association of Canada

Association canadienne des tunnels



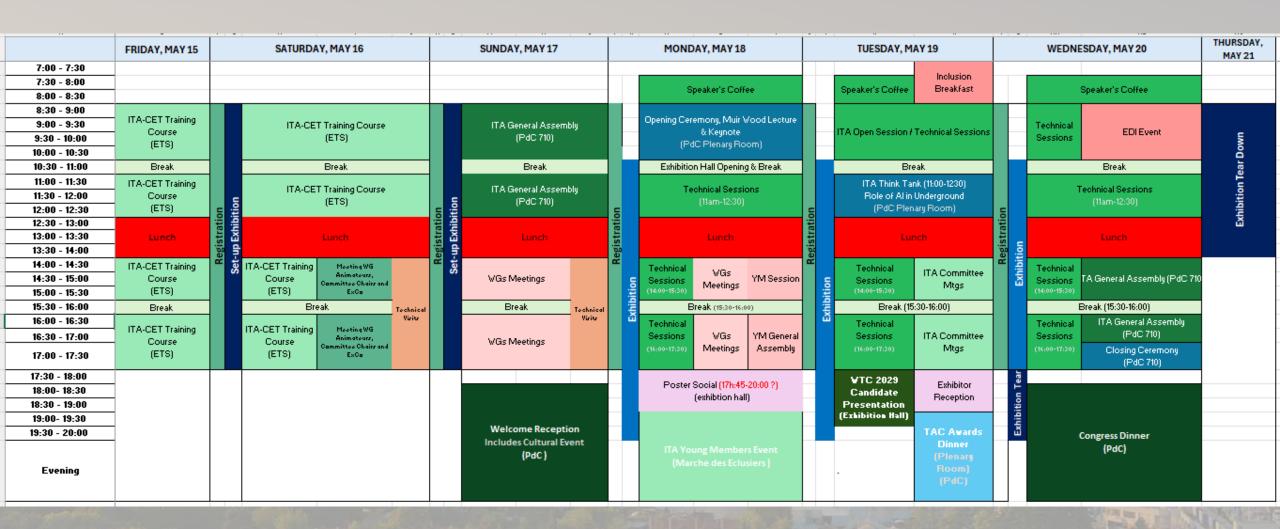


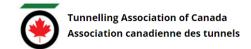
Floor plan



WTC2026 – Montréal

Program at a glance





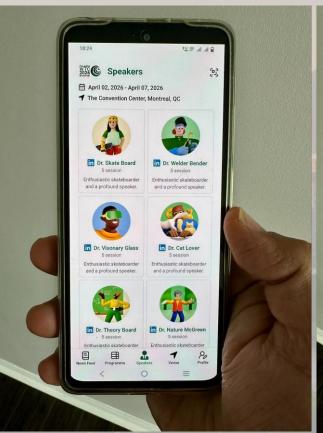
WTC2026 – Montréal Sponsorship and exhibition sales

Sales Status	Level	11/11/2025		Target	Value [%]
Sponsorship	All	\$ 775,250	\$\$	891,650	86.9%
Exhibition	All	\$ 1,774,200	\$	1,912,038	92.8%
TOTAL		\$ 2,549,450	\$	2,803,688	90.9%

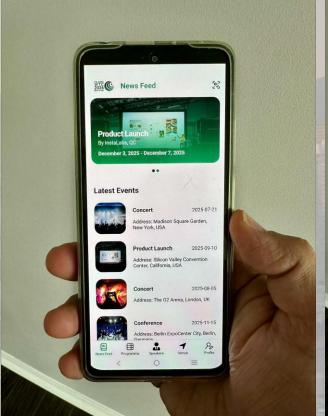
New budgets as of TAC Oct meeting New budgets as of TAC Oct meeting

Exhibition Booths Size [m2]	Cost	Available	Part of Sponsorship	Sold	Rev	venue Sale	Surface Available [m2]	Surface Sold [m2]	Surface Sold [%]	Revenue
54	\$ 37,800.00	6	1	6	\$	189,000	324	324	100%	11/11/2025
36	\$ 25,200.00	16	3	13	\$	252,000	576	468	81%	
18	\$ 12,600.00	68	5	58	\$	667,800	1224	1044	85%	
18	\$ 3,000.00	Buildup		28	\$	84,000				
18	\$ 12,600.00	2	2	2	\$	-	36	36		
9	\$ 6,300.00	121	12	90	\$	491,400	1089	810	74%	
9	\$ 1,500.00	Buildup		60	\$	90,000				
9	\$ 6,300.00	3	3	3	\$	-	27	27		
TOTAL		216		172	\$	1,774,200	3276	2709	82.7%	

WTC2026 – Montréal Phone application development









ITA-AITES World Congress New Projected Budget 2026

ITA-AITES World Tunnel Congress 2026 (ITA WTC 2026)

Paid Registration	1500	1250
	ORIGINAL (DEC. 2022)	NEW PROJECTED BUDGET
REVENUES	\$ CAD	\$ CAD
	(without taxes)	(without taxes)
SPONSORSHIPS	\$ 535,000	\$834,200
REGISTRATION	\$ 2,012,603	\$2,143,881
EXHIBITS - SPACE RENTAL	\$ 925,500	\$2,174,640
Other Revenues	\$ 267,404	\$549,714
Total Conference Revenues	\$ 3,740,506	\$5,702,436
EXPENSES		
Administration	\$ 334,663	\$253,350
Marketing and Promotion	\$ 260,350	\$360,570
Logistics	\$ 1,341,882	\$1,871,434
Food functions and social activities	\$ 611,188	\$1,109,902
Programmation	\$ 161,900	\$157,575
Special events	\$ 29,750	\$10,000
Other programs	\$ 13,400	\$38,596
Services to Congress participants	\$ 13,000	\$24,750
Miscellaneous	\$ 174,139	\$513,277
BACK TO ITA	\$ 459,581	\$624,258
Total Conference Expenses	\$ 3,399,854	\$4,963,713
Surplus	\$ 340,653	\$738,723
Surplus %	9%	13%





Young Professional Think Deep Programme (YPTDP)

Presented by: André Solecki, TAC Director



YPTDP



- The Young Professionals Think Deep Programme (YPTDP) is organized by the ITA's Committee on Underground Space (ITACUS) & International Society of City and Regional Planners (ISOCARP)
- The programme is based on the long-running Young Planning Professionals' Programme introduced by ISOCARP over 25 years ago and aimed at helping both young planners in their professional development and at the same time cities with interdisciplinary planning challenges.
- A YPTDP workshop consists of a week-long activity where young planners, architects, engineers, geologists and other related professionals work on a real-life case.
- Programme Goals:
 - promoting an awareness of the value of underground space to enable its fair use
 - providing guidance and information to the public, to decision makers, to politicians and to professionals as to the benefits of using urban underground space.



YPTDP

Glasgow, Scotland (2016)

Rethinking the Clyde Waterfront



Define and design a new, efficient urban structure of the western district of the city of Wrocław,





Gdansk, Poland (2023)

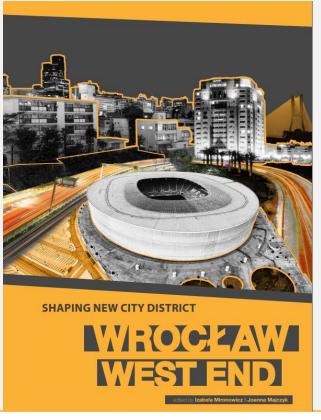
Bridging the Divide – Connecting the Young City and the Polish Hook Areas in Gdansk Hong Kong, China (2024)

Deep Planning for Strategic Cavern Development

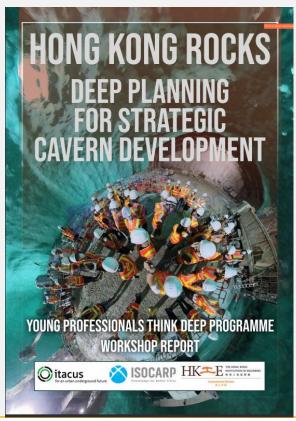


Young Professionals' Think Deep Programme - YPTDP
RETHINKING THE CLYDE WATERFRONT

CONNECTING THE INFRASTRUCTURE
DEVELOPMENT INTO INTEGRATED
ABOVE AND BELOW GROUND
URBAN DESIGN FOR THE BROWNFIELDS















Mission / Goals

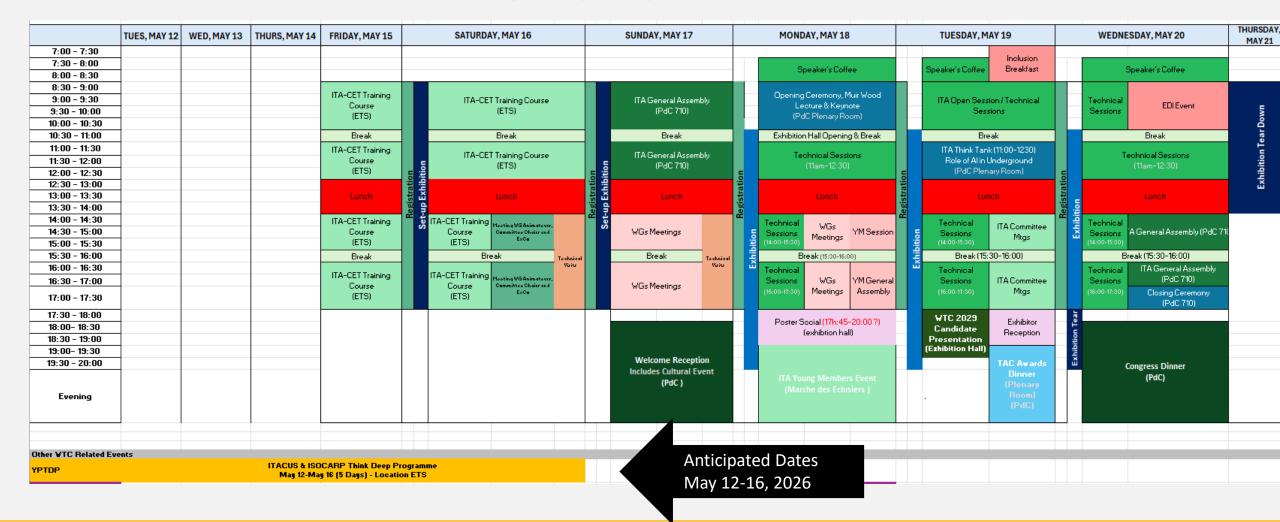
The Tunnelling Association of Canada (commonly abbreviated to TAC) is under the umbrella of the International Tunnelling Association (referred to as the ITA).

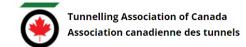
The objectives of TAC are as follows:

- a. To promote and advance Canadian tunnelling and underground excavation technologies, and safe design, construction and maintenance:
- b. To facilitate the exchange of information on related activities and technical developments;
- To represent the interests of the tunnelling and underground excavation community in matters of technical and public concerns;
- d. To encourage the development and use of subsurface space;
- To act as an intermediary body between ITA and those individuals and organizations in Canada who are interested in tunnels and underground excavations;
- f. To disseminate throughout Canada the news of the activities of ITA and the technical information available as a result of those activities:
- g. To maintain and publish a Canadian Register of tunnels, under ground excavations and similar works.

- TAC proposes to Hold a YPTDP Programme in Canada as part of a TAC Special Project
- Included in TAC's WTC 2026 Proposal
- TAC has estimated a total budget of \$60k to run and sponsor internation students
- Sponsorship opportunities being explored to held reduce costs

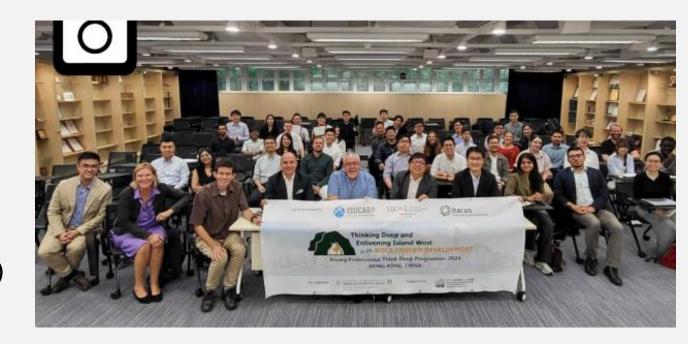
Timeline – WTC2026

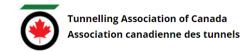




Workshop Participants

- 3 Tutors & 2 Coordinators (ITACUS/ISOCARP)
- Local Tutors (TAC)
- 12 International Young Professional (ITACUS/ISOCARP selection process)
- 12 Local Montreal/Canada Young Professional (TAC responsible to select)

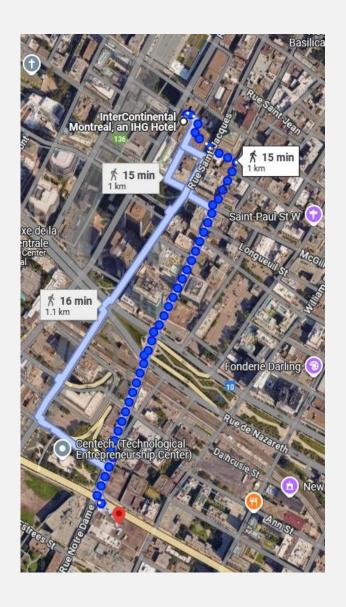




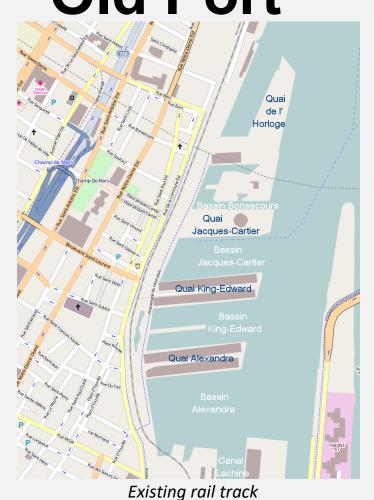
Workshop Venue

- École de technologie supérieure ÉTS Montréal
- Same location as the ITA-CET training courses during the WTC Congress
- ETS will provide venue/Facilities at no charge





2026 Topic - Reimagining Montreal's Old Port



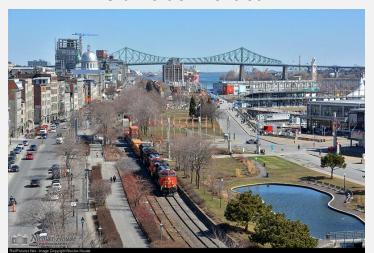
Project Idea:

Burying the existing CP rail track along the Old Port and replace it with a "green corridor" instead

Stakeholders:

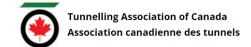
Ville de Montreal, Parcs Canada, Port de Montreal, CP/CN

Old Port of Montreal



Green Corridor Project Example (Bonaventure Highway)





2026 Topic - Reimagining Montreal's Old Port

- Decongestion of the Old Port
- Reconnection of the Old Port and the River
- Vegetablization of the area
- Safer corridor for public realm (pedestrians, cyclists...)
- Land development and new construction
- Reducing air and noise pollution
- Environmental protection of the river
- Enhancing of social interaction and urban activities (festivals, etc)







Next Steps & Actions

- Call for (12) International and (12) Local Young Professionals - Dec 19, 2025
- Ongoing Stakeholder Engagement
- Open Sponsorship Opportunities

Regional Reports - TAC East Presented by: André Rancourt, Vice President East Tunnelling Association of Canada

Association canadienne des tunnels





TAC Ontario - Projects in Design

- Black Creek Sanitary Trunk Sewer Relief System (Phase 1) is in detailed design with procurement anticipated in 2025 for the Keele Relief Sanitary Trunk Sewer consisting of approximately 12 km of 3 m internal diameter tunnel.
- West Trunk Diversion, consisting of approximately 6 km of 3 m internal diameter tunnel is in detailed design with procurement anticipated in 2025.
- **GE Booth Outfall** is in preliminary design with geotechnical investigations set to begin in 2025.
- East Brampton Watermains Contract 2 consisting of 3 km of 4.5m internal diameter tunnel, is in detailed design with procurement anticipated in 2025.
- The Queensway Trunk Sewer and Z2 Transmission Main, consisting of 6 km of sewer and 4km of watermain, is in detailed design with procurement anticipated in 2025.
- Williams Parkway Watermain Contract 4, consisting of 5 km of tunneled watermain, is in detailed design with procurement anticipated in 2026.



TAC Ontario - Projects in Procurement

The Yonge North Subway Extension

• The project will extend the TTC's Line 1 subway service approximately 8 km from the existing terminus at Finch Station into the City of Richmond Hill. This is a cross-jurisdictional project spanning the City of Toronto and York Region, including sections within the cities of Markham, Vaughan and Richmond Hill. It will include an approximately 6.1-kilometre underground twin tunnel segment. Proposals for the Advance Tunnel contract are in, Metrolinx is negotiating with the lead proponent.

West Toronto Transmission Line Relocation.

 This project for Hydro One will relocate an overhead transmission line into approximately 3 km of tunnel along Caledonia Road from the Wiltshire Transformer Station to Castlefield Avenue. The project will be delivered as a progressive design-build with the RFP closing in early 2025.

Pickering Deep Water Intake

• OPG recently celebrated the Government of Ontario's support for refurbishment of the Pickering Nuclear Generating Station's Units 5 to 8. Refurbishment includes a tunnel project to provide a deep-water intake for cooling for the Pickering Nuclear Generating Station. Technical Advisor services were awarded to Hatch and a progressive design build RFP was issued in April 2025. OPG has selected the lead proponent and the design phase of the progressive design-build has started.

Lakeshore Trunk Sewer and Zone 1 Sub-Transmission Main

 Bids have been submitted for constructing 4 km of 2400mm diameter sewer and 4 km of Zone 1 Sub-Transmission Main in Peel Region.



TAC Ontario - Projects in Construction

Scarborough Subway Extension

 The Scarborough Subway Extension will feature the largest transit tunnel in Canada at 10.7 m internal diameter. The project consists of 6.8 km of single bore tunnel, a 500 m cut and cover box structure connecting to the existing Kennedy Station and three new stations. TBM tunnelling under the Advance Tunnel contract is ongoing.

Ontario Line

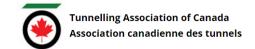
• The Ontario Line will be the largest transit project in Canada with 15.6 km of new subway line including 15 stations running through the heart of downtown Toronto. The Ontario Line Southern Civil, Stations and Tunnel (South Civil) package including 6 km of twin tunnels and six underground stations began constructing the launch shaft for the TBMs at the western terminus of the line. The Pape Tunnel and Underground Stations package including 3 km of twin tunnels and two underground stations was awarded in 2024 to Pape North Connect in a progressive design-build model.

Darlington New Nuclear Project

 A new 6.97m diameter TBM has arrived in Canada to commence construction of a 3.4 km Condenser Cooling Water Tunnel for Canada's first small modular reactor under construction in the Darlington New Nuclear Project.





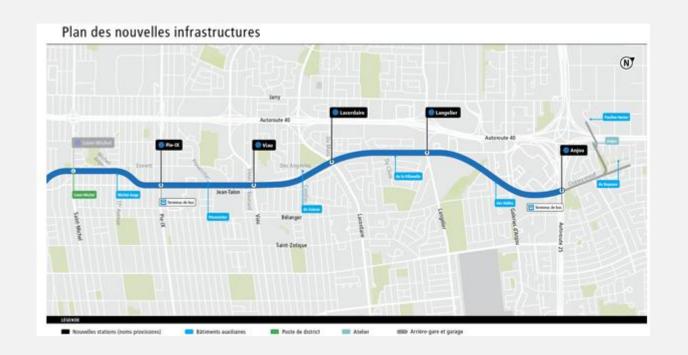






Blue Line Extension

- Tunnel Contract for tunnel excavation by rock TBM for a 5.8km long 9.7 m diameter tunnel with excavation of the shell of two stations and some ancillary structures.
- TBM arrived in Montreal and TBM launch expected in Spring 2026
- Additional small contracts for excavation and constructions of other structures including stations and ancillary structures have been awarded





Blue Line Extension









REM Deux-Montagnes opening





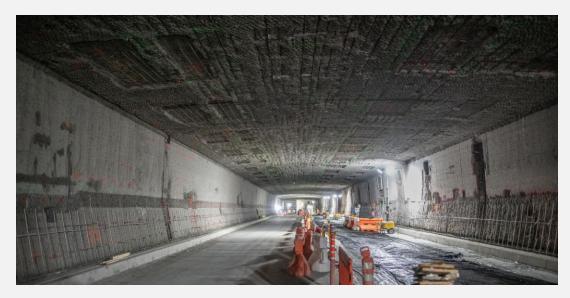
Lafontaine Tunnel Major Rehabilitation Project

- The Western southbound tube is fully rehabilitated and open to traffic since spring 2025
- The Eastern northbound tube is closed for repair and installation of the equipment and tunnel systems.
- Completion end of 2027





Louis-H Lafontaine Tunnel





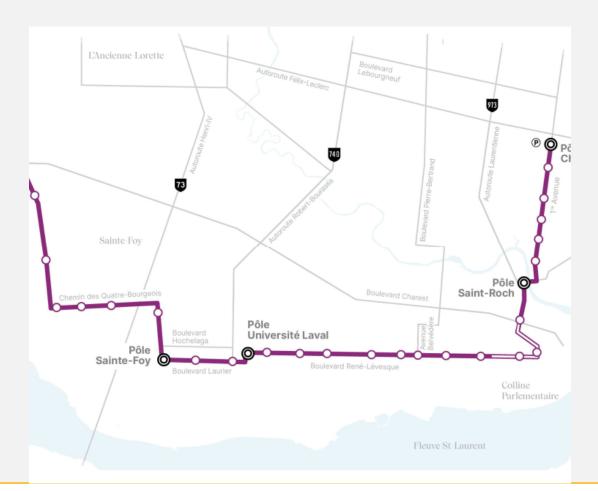
TramCité Project

Two contracts : Civil & Systems

Shortlisted in Winter 2025

Under Development Phase (14 months period)

 1.5 km of Tunnel and Undeground Stations





Station ADM - REM

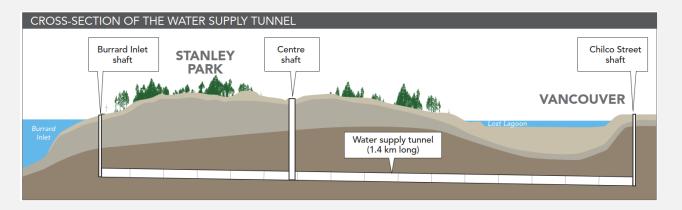








British Columbia



- Stanley Park Water Supply Tunnel (Metro Vancouver) 1.4 km started late 2024; well underway in 2025 (ending 2029)
- Annacis Water Supply Tunnel (Metro Vancouver) Construction Ongoing; 2.3 km under the Fraser River (2022 – 2028)
- Second Narrows Water Supply Tunnel (Metro Vancouver) Substantial Completion spring 2025; final restoration 2028
- Coquitlam Water Main (Metro Vancouver) in detailed design; 12 KM in total, 2 km tunnel section between Guildford Way and Dewdney Trunk Rd. (2027 2034)
- Broadway Subway Tunnels 5.7 km extension of the Millenium Line; tunnelling complete May 2024; planned in service fall 2027



British Columbia



 Coquitlam Lake Water Supply Tunnel (Metro Vancouver) – doubling capacity to draw water from Coquitlam Lake; scoping and preliminary design phase; (late 2020's to completion late 2030s)



 Eagle Mountain Natural Gas Pipeline Project (Fortis BC); 50 km pipeline between Squamish and Coquitlam; 9 km of tunnels in Squamish area in rock and soils; approximately half complete



Alberta

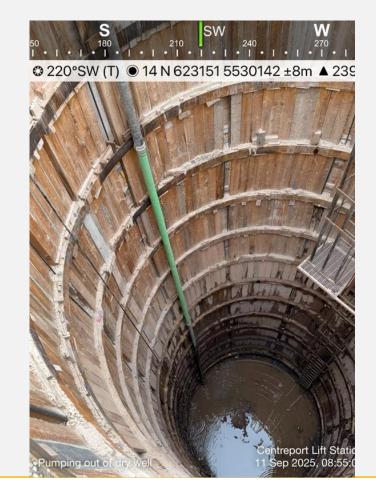


- Yellowhead Freeway Storage Tunnel (City of Edmonton) 2500mm diameter and 1300 m long storm tunnel to reduce underpass flooding (2024 – 2026); TBM tunneling is underway
- Duggan Tunnel Replacement Project (City of Edmonton) - 3 km 1200mm sanitary trunk sewer and the rehabilitation of 260 m of the existing 1640mm tunnel. Construction to finish Fall 2025.
- Mill Creek Combined Sewer Rehabilitation (City of Edmonton) - new 830 m long 2100 mm diameter trunk along 97 Street



Manitoba and Prairies

- Construction of new land drainage sewers (LDS) in the Ferry Road and Riverbend and Cockburn/Calrossie combined sewer districts are underway to convey wet weather into a new land drainage system, improving the level of service in the districts.
- Continued regional water and wastewater servicing is active also at Centreport Canada, North America's largest tri-modal port and transportation hub, to bring water and wastewater infrastructure into an area of about 1,500 hectares of previously un-serviced lands. Shafts for wet well installation and TBM installed interconnections, are underway throughout the 2025 construction season.





Young Members Report & EDI Task Force

Presented by: Dani Delaloye, TAC Director



TACym Committee



TITLE	PERSON(S) Dani Delaloye	
Director (National Board)		
Co-Chairs	Tim Packulak	
Past Chair	Michael Dutton	
Secretary	Archana Gopakumar	
Regional Sub-Chair - BC	Farah ElAmir	
Regional Sub-Chair – Alberta & Prairies	Elaina Collis	
Regional Sub-Chair - Southern Ontario	Kavya Koganti	
Regional Sub-Chair – Eastern Ontario	Simone Markus	
Regional Sub-Chair - Quebec & Maritime	Lauryn Gehier	
Sub-Chair - Communications	Émélie Gagnon	
Sub-Chair - Academic Outreach	Lauryn Gehier	
Sub-Chair - Industry Outreach	Graham Swarbrick	

Actively creates opportunities for young professionals and students to participate in:

- Regional Technical Talks
- Regional & International YM Webinar Series
- Field Trips & Site Visits
- Conferences and Workshops

TACym Committee







TACym Update



- Current Young Members
 - Student Members: 29
 - Young Members : 122
- TACym Committee Continues to be very active:
 - Communications Sub-Committee continues to work closely with the magazine to produce one article per issue.
 - Continued Tunnelling 101 Presentations 4 new recordings available
 - TACym continues to actively work alongside the WTC and ITAym committees to plan for YM conference programming in Montreal.

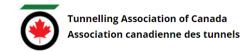


Tunnelling 101 – Learning Series



- Intro Presentations geared to all tunnellers, specifically young members; all subject areas!
- 13 Webinars uploaded to Youtube
- 4,000+ total views and counting!
- 4 Webinars conducted / planned in 2025
- International collab- UCA x TACym webinar TBD!





Tunnelling 101 – 2025





 Topic: Intro to Excavation-Induced Settlement and Settlement Analysis Impact Assessment

 Speaker: Roham Akbarian

Date: February 2025



 Topic: Water Management of Retaining Walls and Underground Structures

Speaker: John Poulson

Date: October 2025



Topic: Technology & Methods for Vertical Shaft Sinking

• Speaker: Julian Binder

• Date: August 2025



 Topic: UCA x TACym Joint Webinar

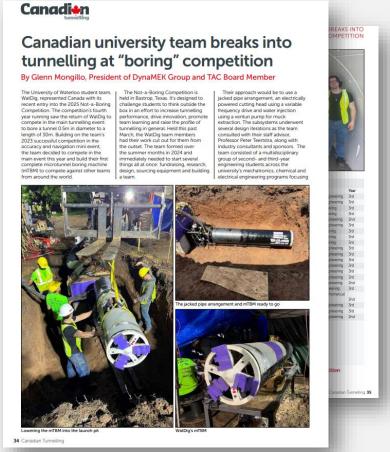
Speaker: TBC

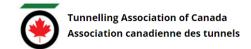
Date: December 2025



YMs Contribute to Canadian Tunnelling Magazine

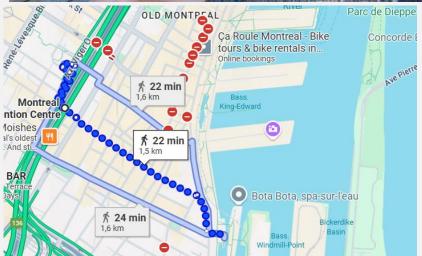
- Two articles in 2025:
 - Spring: Tunnelling Ahead: Attracting the Next Generation of Talent
 - Fall: Canadian university team breaks into tunnelling at "boring" competition which reported on the University of Waterloo student team WatDig, representing Canada at the 2025 Not-a-Boring competition.





WTC 2026 – YM social event





Monday May, 18th

- Marche des Eclusiers (Old Port)
- Outdoor or Indoor venue depending on the weather
- Private space (2nd floor) for the event
- Canapes (food) + coupons for drinks







WTC 2026 – Other Activities



- Cultural Event
- Technical Site Visit for YM
- Student volunteers
- YM jog







EDI Task Force: Committee Composition & Key Milestones

Committee Composition

 The task force consists of 16 members from across academia and industry, spanning various ages and expertise levels for rich perspectives.

Major Milestones

- Launch of TAC Mentorship Program September 2025
- Panel Session at TAC 2025 Workshop Earlier Today!
 - <u>Topic:</u> Culture as a Safety Tool: Embedding Equity and Psychological Safety in Tunnelling Operations





Ongoing Initiatives

WTC 2026

- Women in Tunnelling Breakfast
 - Networking event to foster connection, mentorship, and collaboration among women tunnelling professionals
 - Target 100 attendees

Expanding Mentorship Program

 Efforts to increase participation and enhance mentorship to strengthen support for emerging tunnelling professionals.

Raising EDI Awareness

Creating an event planning framework for TAC events that considers EDI



Scholarship Committee Update Presented by: Glenn Mongillo, TAC Director Tunnelling Association of Canada

Association canadienne des tunnels

TAC Scholarship Committee - Eisenstein Scholarship

- Eisenstein Scholarship
 - Awarded annually to a post-graduate student planning to undertake or currently undertaking post-graduate studies in the field of tunnelling
 - Cash prize of \$6,000
 - One-year TAC membership,
 - Full registration and attendance at the 2025 TAC Workshop and Awards Banquet



TAC Scholarship Committee - Undergraduate Scholarship

- TAC Undergraduate Scholarship
 - Awarded annually and is intended to support undergraduate engineers in the fields of Engineering who have a passion for tunnelling and further developing their skillset and career.
 - o Cash prize of \$2,000
 - One-year TAC membership,
 - Full registration and attendance at the 2025 TAC Workshop and Awards Banquet



TAC Scholarship Committee - Scholarships Results

Eisenstein Scholarship

- 5 applicants apply for the scholarship with 4 that were eligible as 1 applicant was not a Canadian citizen or permanent resident.
- 5 different universities were represented including from Dalhousie University and University of Manitoba

Undergraduate Scholarship

11 applicants from 7 different schools



TAC Scholarship Committee – Updates

Scholarship Updates

- For 2026 scholarship prize: Offering full registration and attendance (including economy travel and accommodation) at the 2026 World Tunnel Congress (WTC) and the ITA General Assembly in Montreal
- Applications are available now on our website, with active promotions





TAC Communication Channels - Emails

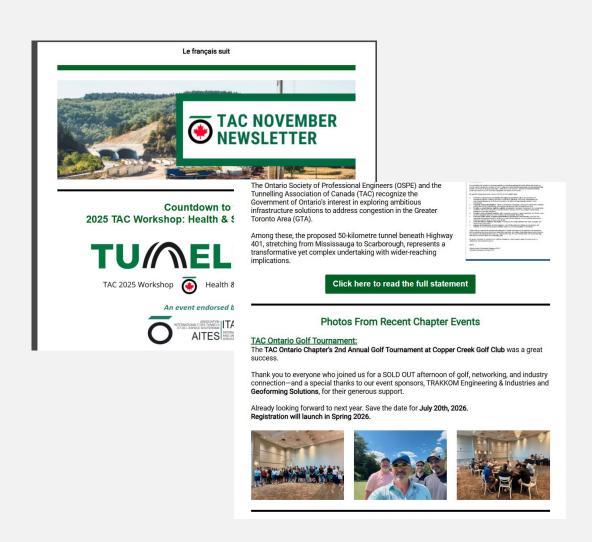
- Email Communications
 - Current total contacts: 2,808
 - Lists are maintained to target emails for TAC members, non-members, and regional audiences.
 - Total # of emails sent: 110 (including bi-monthly newsletter)
 - Average # of monthly emails: 6-10
 - O High-Level Stats:
 - Average Open Rate: 45%
 - Average Click Rate: 6%
 - On average TAC email communications perform above the industry average, receiving 16% more opens, and 4% more clicks than the industry average.



TAC Communication Channels - Emails

- Email Communications
 - Bi-Monthly Newsletter
 - Sent to TAC members only
 - Cadence has changed in 2025 to beginning of month, within the first week, rather than the end of month.
 - 6 newsletters have been sent over the last year.
 - Strategically, over the last year, the newsletter has aimed to include more content from chapter events, TAC's external initiatives, an engagement from the TAC leadership.

Average open rate: 50%Average click rate: 5%





TAC Social Media Channels

Over the past year, TAC's social channels have continued to grow and perform well. See some key analytics below:

LinkedIn:

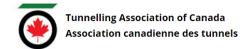
- Continues to be TAC's highest performing platform
- 134 total posts shared
- 958+ followers (the page has surpassed 5,000 followers, and is nearing 5,500)
- · 208,031 impressions generated
- 145,508 LinkedIn members reached
- 4,248 Reactions
- 15,506+ Clicks
- 10% average engagement rate (high for industry standards)

Instagram:

- 82 posts shared
- 413 followers
- Follows: 77
- Reach: 2.5K
- Impressions: 16,008+
- Content interactions: 603 (doubled from previous year)
- Link clicks: 35
- Profile visits: 506

Facebook:

- 2nd largest TAC social media audience with 1.7K followers & 1.5K page likes
- 115 total posts shared
- Reach: 8K
- Content interactions: 715
- Follows: 70
- Link clicks: 24
- Page visits: 2.4K



Key Campaigns to Note

- WTC2026 promotion amplification stand alone or reshared WTC2026 promotions (ongoing until the event is wrapped, with collaboration from the WTC2026 communications committee)
- Mentorship Program Launch Campaign completed to promote the new mentorship program and encourage participation, ongoing
- TAC 2025 Awards Campaign Individually highlighted the 2024 Award winners in the lead up to the 2025 Award submission deadline (similar to the 2024 campaign)
- Welcome to the Board Features posts highlighting the newest board members including a Q&A.
 - Posts performed exceptionally well and will continue to be an initiative for future new board members.

















Canadian Tunnelling Magazine

- Signed a new MOU for 2025 to 2026 no major changes here, slightly longer issues (established last year, now formalized), increased mailing list, etc.
- Integrating content with WTC to maximize impact
- Magazine has been steadily building over the last few years
- Continuing to establish a strong relationship with Tunnelling Journal
- Adding value for Individual and Corporate Members (thank you, Directory+)
- Strong focus on industry projects / leaders, TAC news / conferences, YMs
- More social media / website focus
- More information on the TAC website, all issues available to members in their portal
- Social media pushes for each issue



Canadian Tunnelling Magazine





Canadian Tunnelling Magazine







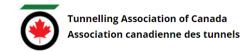
Tunnel Database Project Update

Presented by: André Solecki, TAC Director



Tunnel Database Project Update

- Motion brought to TAC BOD in 2022 to fund a "special project"
 - Focus was on showing upcoming project information graphically
 - Mott MacDonald led work non-commercial rates, no Board Member time
 - Project has transitioned back to TAC and is being supported by TAC Directors Dani Delaloye and Andre Solecki alongside TAC's Association Management Company Redstone Agency
 - If you have a project update, please connect with us at admin@tunnelcanada.ca
- Database went "live" in 2023 and has been growing since
 - Version 1: launched TAC2023 over 30 "active" and 50 "completed" projects
 - Version 2: grew during 2024, jumped to over 200 projects!
 - Version 3: will continue to grow into 2026 and beyond

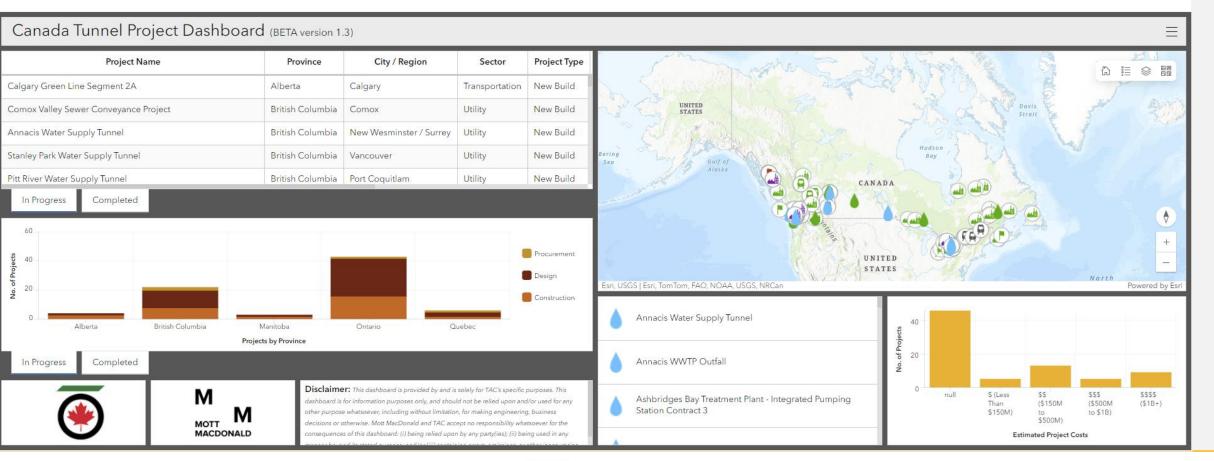


Tunnel Database Project Update



Contact Join TAC Login

About News & Events Membership Chapters Tunnelling Magazine Tunnel Dashboard Resource Centre Our Supporters





Mentorship Pilot Program Update

Presented by: Dani Delaloye, TAC Director



TAC Mentorship Program

TAC Mentorship Program — Initiative designed to empower members at all stages of their careers.

Why Participate?

Mentors:

- Share your knowledge and expertise to the next generation of tunnelling professionals.
- Help shape the future of tunnelling in Canada.

Mentees:

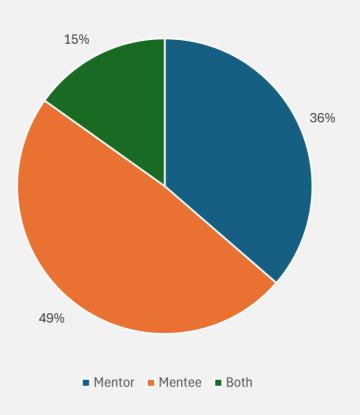
- Receive invaluable career advice.
- Networking opportunities.
- Learn from experienced members.





TAC Mentorship Program - Status

- 33 registered users in total as of 30 OCT 2025
- 6 active mentor-mentee relationships
- 1 completed relationship
- 86% of mentees are TAC Young Members



TAC Mentorship Program - Next Steps

- Engage with university professors and engineering societies to increase mentees.
- Reach out to Industry experts in our professional networks to increase mentors.
- Virtual ice-breaker sessions to introduce mentors and mentees.
- Add meta-data-based tags to encourage filtering options of mentors and mentees based on
 - Educational background.
 - Team Project Owner, Designer, Contractor, Specialized consultant, Supplier, R&D, Academic, etc.
 - Professional Specialization Field/operational management, project management, trades, design, research, etc.
 - Languages spoken To get more personalized advice including newly entered professionals to Canadian Tunnelling Industry.
 - Area of interest and goals.
 - Preference to type of mentorship In person, virtual, both.







Notes:

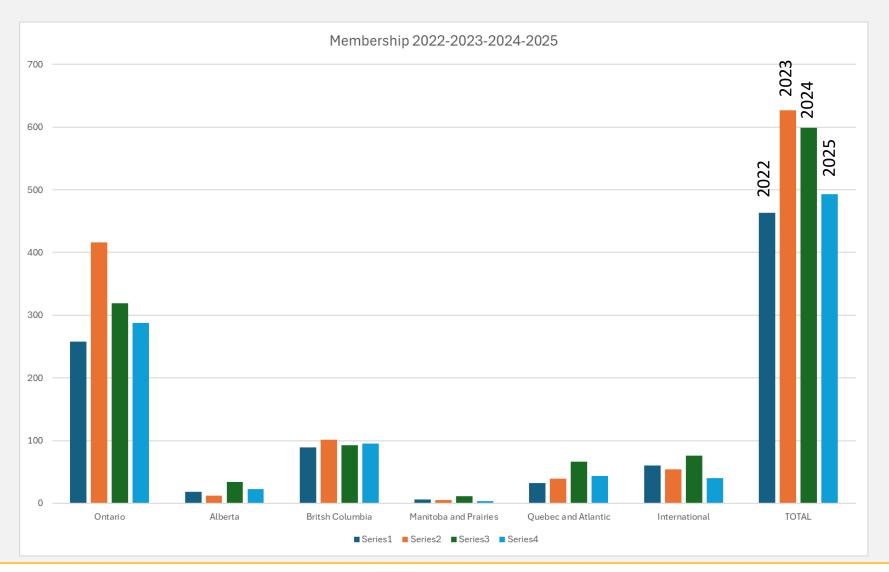
- Individual membership decline is noted
- Corporate membership is steady at around 75
- International members decline at its lowest in 4 years
- Affected by lack of TAC Conferencing
- 2026 membership is expecting to be at the 2025 level because of WTC
- 2027 membership is expecting peak again with regular conferences will resume



- Notes:
 - Ontario, British Columbia and Quebec continue to have steady strong membership
 - Alberta has improved in the last two years

By Type	2022	2023	2024	2025
Individual	343	511	483	375
Student	25	32	21	27
Corporate	66	71	79	74
Retired	29	13	16	17
TOTAL	463	627	599	493

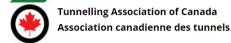
By Chapter	2022	2023	2024	2025
Ontario	258	416	319	288
Alberta	18	12	34	23
British Columbia	89	101	93	95
Manitoba and Prairies	6	5	11	3
Quebec and Atlantic	32	39	66	44
International	60	54	76	40
TOTAL	463	627	599	493



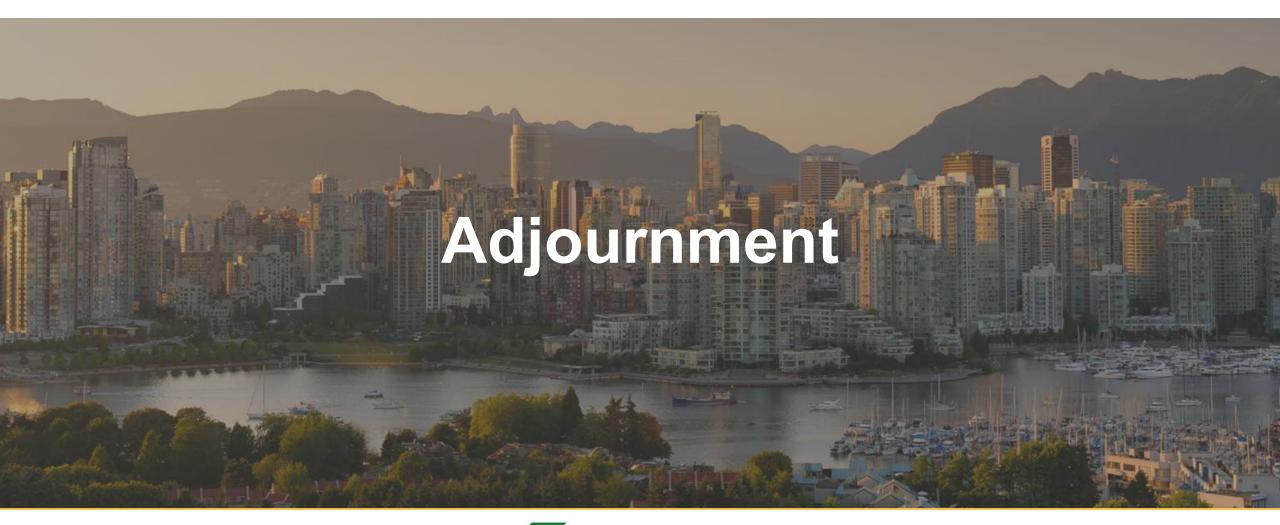


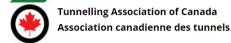














Do you vote to approve adjournment of the 2025 AGM?

